

Elliot Joseph

President and CEO, Hartford Hospital

President and CEO, Hartford Healthcare Corporation

When Elliot Joseph became President and CEO of Hartford Hospital on April 7, 2008, a new era in Connecticut health care began. His leadership of the hospital (and, two months later, the larger healthcare system-- HHC-- as well) came as the result of a thoughtful and careful recruitment process. Elliot succeeded John Meehan, who stepped down after serving the hospital ably for over 20 years.

Elliot took over the helm of central Connecticut's leading tertiary medical center, which boasts a world class medical staff supported by over 7,000 extraordinary nurses and staff members. One of his immediate goals is to forge a more tightly-knit network from the collection of some 10 health care organizations that now compose HHC. He plans to create a system of care that provides a consistently excellent patient care experience that is well coordinated across all sites of care.

Elliot has impressed employees and medical staff with his pragmatic directness, far-sighted vision and dynamic energy. He is an indefatigable ambassador for the hospital and its parent organization, breathing fresh life into the 154-year old institution and instilling in its employees a strong sense of pride. His infectious can-do attitude is encouraging new creativity and a re-doubled dedication to purpose and mission.

Prior to his arrival in Hartford, Elliot served as President and Chief Executive Officer of St. John Health (SJH), a \$1.8 billion southeast Michigan health care giant. There his vision-- summed up as "providing the highest quality patient care experience every day, everywhere, for everyone"-- became the impetus for fixing what he views as a "broken" health care industry. Some of his achievements included numerous local and national quality awards, including placing two "Major Teaching Hospitals" (out of 15) among Solucient's (now Thomson's) "100 Top Hospitals"®, Verispan's Top 100 Integrated Health Care System, Blue Cross Cardiac Centers of Excellence, the MPRO Governor's Awards of Excellence, and AARP's Top 50 Employers in the US. Over the past five years, Elliot guided the organization to a positive bottom line despite a struggling Michigan economy and challenging reimbursement climate. At the same time, SJH remained true to its mission, providing an average of \$140 million a year in uncompensated care.

Elliot's dynamic brand of leadership is expected to transform Hartford Hospital into the brightest star in a constellation of outstanding healthcare organizations, and to transform the entire system of care into the very finest in New England. His proven success in large and complex integrated systems of care is promising evidence of the deep knowledge base, leadership skills and intuitive connectivity that will help meet the challenges of an increasingly challenging healthcare arena.

Elliot holds a bachelor of science from the State University of New York at Binghamton, a master of health services administration from the University of Michigan in Ann Arbor, and is an alumnus of the Wharton CEO Program for Health Care Leadership. He and his wife, Carolyn, have five grown children and nine grandchildren.